

<u>Carrier</u>	<u>Delta</u>	<u>United</u>	<u>American</u>	<u>Southwest</u>	<u>Alaska</u>	<u>FedEx</u>	<u>UPS</u>	<u>Totals</u>
Pilots on Property as of 2018	14489	12517	14503	9277	1960	4572	2725	60043
2018	353	398	528	110	43	111	60	1603
2019	448	411	637	135	49	134	72	1886
2020	549	420	772	164	55	102	94	2156
2021	751	509	840	206	57	158	93	2614
2022	822	466	861	195	56	190	96	2686
2023	783	550	957	239	50	196	85	2860
2024	784	491	932	289	60	220	134	2910
2025	711	606	951	313	57	228	139	3005
2026	611	652	908	378	52	215	174	2990
2027	515	634	770	399	77	242	157	2794
2028	509	740	676	395	55	211	184	2770
Ten Year Totals	6836	5877	8832	2823	611	2007	1288	28274
% of pilots retiring by 2028	47%	47%	61%	30%	31%	43%	47%	47%
2029	521	689	637	393	76	210	174	2700
2030	556	668	557	391	51	192	156	2571
2031	485	655	572	380	58	171	437	2758
2032	438	491	475	381	69	176	126	2156
Fourteen Year Totals	8836	8380	11073	4368	865	2756	2181	38459
% of pilots retiring by 2032	61%	67%	76%	47%	44%	61%	80%	64%